



Annual Report on World Humanitarian Summit Commitments - Denmark 2016



Stakeholder Information

Organisation Name

Denmark

Organisational Type

Member State

City and Country where Headquartered

Copenhagen, Denmark

Focal Point Name

Jette Michelsen

Region

Europe

Twitter ID

@DanishMFA



1B Act early

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to continue supporting early warning mechanisms and shared conflict analysis in order to respond early and adequately to potential conflict situations at country and regional levels. Denmark commits to use shared conflict analysis as the basis for investment in conflict prevention measures, mediation and conflict resolution efforts and to assist in hindering conflict to relapse.	Operational	Political Leadership to Prevent and End Conflicts

Core Commitments

Commitment	Core Responsibility
Commit to act early upon potential conflict situations based on early warning findings and shared conflict analysis, in accordance with international law.	Political Leadership to Prevent and End Conflicts
Commit to make successful conflict prevention visible by capturing, consolidating and sharing good practices and lessons learnt.	Political Leadership to Prevent and End Conflicts

Where did your organization stand on these issues prior to making these commitments

Denmark has over the last years increased its support to countries and regions affected by conflict and fragility both through programmes targeting Denmark's priority countries such as Mali, Niger, Burkina Faso, and Somalia and regions such as the Sahel, Horn of Africa and Syria and Iraq. The regional programmes under the Peace and Stabilisation Fund are based on an integrated Whole of Government approach. In 2016 these programmes have consolidated their focus that to a larger extent today incorporate early warning, shared conflict analysis and action based on risks assessments. Early warning is also a feature of Denmark's Africa for Peace Programme that is supporting regional mechanisms that include both early warning and capacity development for conflict prevention.

Achievements at a glance

The regional programmes resulted in stronger capacity by national and local partners in peace keeping and conflict management including community engagements in border management and pilot efforts in building resistance to violent extremism. The regional stabilisation programme for Syria and Iraq targets immediate stabilisation needs and basic services to enable people to return to newly liberated areas in Iraq while the Syria's programme supports the civilian police, preparedness and basic service provision in opposition-controlled areas as well as inclusive political dialogue. The regional Horn of Africa Programme strengthened regional peacekeeping capacity of East African Standby Forces, established first local governmental capacities and service delivery in areas liberated from Al Shabaab forces. The regional peace and stabilisation programme for Sahel developed capacity of the Mali National Guard. Other engagements reduced the number of local conflicts in Mali and increased community dialogue in border districts. Denmark's Country Programmes in these regions contribute to solidify national capacities in democratic governance, gender equality, civilian oversight over the security sector and basic service delivery.

How is your organization assessing progress

All programmes have included detailed results framework and risk matrices that are reported on regularly. The Peace and Stabilisation Fund introduced a new and detailed monitoring and reporting system in 2016 that is used to report on the performance and progress of the programmes on a quarterly basis. The reports are submitted to the Steering Committee of the Fund for discussion and deliberation. The Country Programmes are managed by the relevant Danish Embassies and Representations, and in 2016 the management responsibility of the regional programmes under the Peace and Stabilisation Fund were also decentralised to the relevant Danish Embassies. Decentralisation has clearly increased the sense of ownership at the management level and an even closer relationship to the local partners.

Challenges faced in implementation



- Rapid contextual changes which demand a large degree of flexibility and responsiveness in the programmes.
- Capacity development takes time and the programmes cycles are often too short to reach ambitious goals.
- Security situation that hinders programme staff in accessing the areas where the programmes are being implemented.

Next step to advance implementation in 2017

Process action plans have been issued to prepare for new 3-5 year regional programmes under the Peace and Stabilisation Fund and Country Programmes where this is necessary when ongoing programmes come to an end.

If you had one message for the annual report on what is most needed to advance the transformation Act early , what would it be

It is necessary to accept and cater for the need for support programmes to stay for the long haul as strengthening local capacities in extremely difficult contextual circumstances and where capacities are low – demand long term engagements and efforts. Otherwise there is a higher risk for crisis and conflict to relapse and continued and recurring need for humanitarian and stabilisation support and efforts.



1C Remain engaged and invest in stability

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark will continue to support the role of the UN in situations of conflict and fragility as well as push for an increased role for regional fora and organisations. Denmark will continue to support conflict resolution and peace-building, while reconfirming that the primary responsibility to prevent and solve conflicts lies with national governments and non-state parties to armed conflict, and requires engagement of communities and civil society in political and governance processes.	Policy	Political Leadership to Prevent and End Conflicts
Denmark will strengthen engagements addressing root causes to conflict which includes furthering inclusive, peaceful and sustainable development through an interlinked approach to humanitarian assistance and development cooperation and a long-term perspective. Denmark will continue to apply integrated approaches to optimise the impact of the humanitarian and development instruments put in use.	Operational	Political Leadership to Prevent and End Conflicts

Core Commitments

Commitment	Core Responsibility
Commit to improve prevention and peaceful resolution capacities at the national, regional and international level improving the ability to work on multiple crises simultaneously.	Political Leadership to Prevent and End Conflicts
Commit to sustain political leadership and engagement through all stages of a crisis to prevent the emergence or relapse into conflict.	Political Leadership to Prevent and End Conflicts
Commit to address root causes of conflict and work to reduce fragility by investing in the development of inclusive, peaceful societies.	Political Leadership to Prevent and End Conflicts

Where did your organization stand on these issues prior to making these commitments

Regional programmes under the Danish Peace and Stabilisation Fund function both at preventive and reactive levels and increase capacity for conflict resolution and local reconciliation efforts, e.g. in the Sahel. Efforts in Somalia support newly liberated areas with targeted stabilisation efforts of immediate and medium term efforts. All programmes aim at strengthening national and local capacities to handle peace and stabilisation efforts. In Somalia both the Country Programme and Peace and Stabilisation Programme support governmental functions. Country Programmes focus on root causes to conflicts and fragility and long term development focus is on inclusive and peaceful societies while regional programmes focus on conflict resolution, stabilisation and strengthening of security forces both military and civilian and very basic services.

Achievements at a glance

Both Country Programmes and regional Peace and Stabilisation Programmes support UN peacekeeping missions (e.g. MINUSMA in Mali) and AU missions (e.g. AMISOM in Somalia). The Africa for Peace Programme contributed to strengthening of regional organisations, e.g. ECOWAS, that play important roles with regard to conflict prevention and resolution of ongoing conflicts. Regional programmes also contribute to strengthening of the Maritime Awareness Domain in both East and West Africa that aim to strengthen capacities to prevent crime, violence and conflict at sea including anti-piracy efforts. Country Programmes supported efforts to strengthen governmental capacities to handle conflict and to solidify key governmental structures such as the support to the implementation of the New Deal Compact in Somalia and decentralisation and local governance in Mali. These efforts are based on an integrated approach covering shorter term humanitarian action, transition engagements bridging the first peace keeping and stabilisation phase with longer term peace building and development efforts.



How is your organization assessing progress

See the response under 1B.

Challenges faced in implementation

See the response under 1B.

If you had one message for the annual report on what is most needed to advance the transformation Remain engaged and invest in stability , what would it be

See the response under 1B.

Tag with other relevant transformations, keywords, initiatives

Agenda for Humanity

1B - Act early



2A Respect and protect civilians and civilian objects in the conduct of hostilities

Core Commitments

Commitment	Core Responsibility
Commit to promote and enhance the protection of civilians and civilian objects, especially in the conduct of hostilities, for instance by working to prevent civilian harm resulting from the use of wide-area explosive weapons in populated areas, and by sparing civilian infrastructure from military use in the conduct of military operations.	Uphold the Norms that Safeguard Humanity

Achievements at a glance

Denmark continues to commit and actively promote and enhance the protection of civilians and civilian objects, especially in the conduct of hostilities, for instance by working to prevent civilian harm resulting from the use of wide area explosive weapons in populated areas, and by sparing civilian infrastructure from military use in the conduct of military operations. The Nordic countries consistently make joint statements in open debates on Protection of Civilians in the UN Security Council. Denmark financed and supported the pilot-survey of Troop Contributing Countries to United Nations Peacekeeping Operations and their inclusion of training related to Protection of Civilians in pre-deployment training resulting in the publication: "Preparing for Protection of Civilians in United Nations Peacekeeping Missions", DIIS Report, 2016:10, 21 December 2016.



2B Ensure full access to and protection of the humanitarian and medical missions

Core Commitments

Commitment	Core Responsibility
Commit to ensure all populations in need receive rapid and unimpeded humanitarian assistance.	Uphold the Norms that Safeguard Humanity
Commit to promote and enhance efforts to respect and protect medical personnel, transports and facilities, as well as humanitarian relief personnel and assets against attacks, threats or other violent acts.	Uphold the Norms that Safeguard Humanity

Achievements at a glance

Denmark continues in relevant international fora to promote and enhance efforts to respect and protect medical personnel, transports and facilities, as well as humanitarian relief personnel and assets against attacks, threats or other violent acts, e.g. through the European Union's yearly facilitation of the UN General Assembly resolution on the safety and security of humanitarian personnel and protection of United Nations personnel, adopted on 8 December 2016.



2C Speak out on violations

Core Commitments

Commitment	Core Responsibility
Commit to speak out and systematically condemn serious violations of international humanitarian law and serious violations and abuses of international human rights law and to take concrete steps to ensure accountability of perpetrators when these acts amount to crimes under international law.	Uphold the Norms that Safeguard Humanity

Achievements at a glance

Denmark continues to commit to and actively to speak out and systematically condemn serious violations of international humanitarian law as well as serious violations and abuses of international human rights law and to take concrete steps to ensure accountability of perpetrators when these acts amount to crimes under international law. Also as a member of the European Union and in the context of the UN Human Rights Council, Denmark works actively to address serious human rights violations, including torture and other ill-treatment.



2D Take concrete steps to improve compliance and accountability

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to removing barriers for coherent humanitarian and development efforts regarding sexual and reproductive health and rights, gender equality and the eradication of GBV in humanitarian crises. On this basis, Denmark commits to forming one single partnership agreement covering both humanitarian and development cooperation with UN-organizations with a dual gender related mandate such as UNFPA and UNICEF and with flexible funding streams.	Operational	Uphold the Norms that Safeguard Humanity Leave No One Behind Invest in Humanity
Denmark commits to showing political leadership by advocating and working in all relevant international fora for enhancing gender equality, sexual and reproductive health and rights (SRHR) and the fight against gender-based violence in humanitarian crises. This includes implementing the commitment made as a Member State Party to the Preventing Sexual Violence in Conflict Initiative (PSVI) in the "Declaration of Commitment to End Sexual Violence in Conflict" of advocating on preventing sexual violence in conflict and on ending impunity for these crimes.	Advocacy	Uphold the Norms that Safeguard Humanity
Denmark commits to strengthen the dissemination of international humanitarian law, for instance by issuing the Danish Military Manual and presenting it in relevant international fora. The manual will contain provisions for the compliance of international humanitarian law and other relevant international law, in particular human rights law, during planning and execution of military operations within the framework of Denmark's military engagements. Denmark commits to raise awareness of the issues of sexual and gender-based violence in armed conflict, for instance through dissemination of and training in international humanitarian law and/or other humanitarian education activities.	Operational	Uphold the Norms that Safeguard Humanity
Denmark is signing up to Call to Action on Protection from Gender-based Violence in Emergencies and its roadmap.	Policy	Uphold the Norms that Safeguard Humanity

Core Commitments

Commitment	Core Responsibility
Commit to promote and enhance respect for international humanitarian law, international human rights law, and refugee law, where applicable.	Uphold the Norms that Safeguard Humanity



Commit to speak out and systematically condemn serious violations of international humanitarian law and serious violations and abuses of international human rights law and to take concrete steps to ensure accountability of perpetrators when these acts amount to crimes under international law.	Uphold the Norms that Safeguard Humanity
Implement a coordinated global approach to prevent and respond to gender-based violence in crisis contexts, including through the Call to Action on Protection from Gender-based Violence in Emergencies.	Uphold the Norms that Safeguard Humanity
Fully comply with humanitarian policies, frameworks and legally binding documents related to gender equality, women's empowerment, and women's rights.	Uphold the Norms that Safeguard Humanity Leave No One Behind

Where did your organization stand on these issues prior to making these commitments

The new Danish Strategy for Development and Humanitarian Action developed during 2016 has as a priority the fight against SGBV and ensuring sexual and reproductive health and rights (SRHR) in crisis situations.

Denmark works intensively to promote and enhance the respect for international law. In June 2016, Denmark, together with the Convention against Torture Initiative, the IRCT and Dignity – The Danish Institute against Torture - hosted a regional conference on rehabilitation of torture victims. Moreover, Denmark works closely with the Convention against Torture Initiative to ensure universal ratification and better implementation of the UN Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment. From June to December 2016 several country specific initiatives were completed, including ratification seminars in countries that are not yet State parties.

Achievements at a glance

- Advocacy at high political level for SRHR, gender equality and eradication of SGBV in humanitarian crises e.g. at UN high-level meetings.
- Drafted one single partnership agreement covering both humanitarian and development funding with UNFPA and UNICEF to be negotiated in 2017.
- Is an active partner in the 'Call to Action on Protection from Gender-based violence in Emergencies'.
- Redesign of Danish support to CSOs which will include a focus on gender equality, protection from GBV, and active engagement of women and girls as agents of change.
- Dissemination of IHL, including presenting the Danish Military Manual internationally, e.g. in San Remo in June 2016 at the Emergent Issues Workshop, a new IIHL Initiative for 2016, designated to update IHL practitioners and to examine key current operational legal issues.

Challenges faced in implementation

Continuously working to remove barriers for coherent humanitarian and development efforts regarding SRHR.

Next step to advance implementation in 2017

- Organizing event e.g. at ECOSOC to promote SRHR in humanitarian crises.
- Signing of one single partnership agreement covering both humanitarian and development funding with UNFPA and UNICEF.
- Finalizing redesign of Danish support to CSOs which includes a focus on gender equality, protection from GBV as well as active engagements of women and girls as agents of change.
- Continuously presenting the Danish Military Manual internationally for instance in the context of the EU, the UN and Council of Europe.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Gender

Agenda for Humanity

- 3D - Empower and protect women and girls 4C - Deliver collective outcomes: transcend humanitarian-development 5D - Finance outcomes, not fragmentation: shift from funding to



divides

financing



2E Uphold the rules: a global campaign to affirm the norms that safeguard humanity

Core Commitments

Commitment	Core Responsibility
Commit to promote and enhance respect for international humanitarian law, international human rights law, and refugee law, where applicable.	Uphold the Norms that Safeguard Humanity

Achievements at a glance

Denmark continues to commit to speak out actively and systematically both internationally, e.g. in the context of the UN Human Rights Council and in relevant bilateral contexts, condemning serious violations of international humanitarian law and serious violations and abuses of international human rights law and to take concrete steps to ensure accountability of perpetrators when these acts amount to crimes under international law. Denmark actively supported and cosponsored the UN General Assembly resolution establishing the International, Impartial and Independent Mechanism to Assist in the Investigation and Prosecution of Those Responsible for the Most Serious Crimes under International Law Committed in the Syrian Arab Republic since March 2011, adopted on 19 December 2016.

Tag with other relevant transformations, keywords, initiatives

Agenda for Humanity

2D - Take concrete steps to improve compliance and accountability



3A Reduce and address displacement

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to prioritize solutions that strengthen the protection, self-reliance and resilience of IDPs and refugees as well as host communities, preferably within the framework of local and national development plans. This will be done by focussing strategic partnership agreements and other agreements with humanitarian partners on long-term, solutions-oriented approaches in protracted humanitarian crisis situations and by seeking to ensure strategic and operational coherence between such activities and relevant bilateral development activities. Further, Denmark commits to support such action through dialogue with affected governments and other relevant stakeholders in favour of a policy environment that strengthens access to basic socio-economic rights and services for displaced populations.	Operational	Leave No One Behind
Denmark commits to reinforcing the Solutions Alliance as a central platform for collaborative action in support of solutions to conflict-induced displacement and to do so by engaging in relevant national groups and by continuing to contribute to the costs of the secretariat and other common functions. The Alliance draws on the comparative advantages of humanitarian and development actors for collective action. A core action will be the active pursuit of new national/ regional groups or other national configurations in countries affected by forced displacement.	Partnership	Leave No One Behind
Denmark is developing a new integrated strategy for development and humanitarian assistance, using the 2030-agenda and the principle of leaving no one behind as a basis. Through this, it will ensure the ability to use all relevant assistance instruments in coherent support of safe, dignified and durable solutions for displaced people through voluntary return home, local integration or settlement elsewhere while also ensuring appropriate support for host and receiving communities.	Policy	Leave No One Behind Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to a new approach to addressing forced displacement that not only meets immediate humanitarian needs but reduces vulnerability and improves the resilience, self-reliance and protection of refugees and IDPs. Commit to implementing this new approach through coherent international, regional and national efforts that recognize both the humanitarian and development challenges of displacement. Commit to take the necessary political, policy, legal and financial steps required to address these challenges for the specific context.	Leave No One Behind



<p>Commit to promote and support safe, dignified and durable solutions for internally displaced persons and refugees. Commit to do so in a coherent and measurable manner through international, regional and national programs and by taking the necessary policy, legal and financial steps required for the specific contexts and in order to work towards a target of 50 percent reduction in internal displacement by 2030.</p>	<p>Leave No One Behind</p>
<p>Acknowledge the global public good provided by countries and communities which are hosting large numbers of refugees. Commit to providing communities with large numbers of displaced population or receiving large numbers of returnees with the necessary political, policy and financial, support to address the humanitarian and socio-economic impact. To this end, commit to strengthen multilateral financing instruments. Commit to foster host communities' self-reliance and resilience, as part of the comprehensive and integrated approach outlined in core commitment 1.</p>	<p>Leave No One Behind</p>
<p>Commit to collectively work towards a Global Compact on responsibility-sharing for refugees to safeguard the rights of refugees, while also effectively and predictably supporting States affected by such movements.</p>	<p>Leave No One Behind</p>
<p>Commit to actively work to uphold the institution of asylum and the principle of non-refoulement. Commit to support further accession to and strengthened implementation of national, regional and international laws and policy frameworks that ensure and improve the protection of refugees and IDPs, such as the 1951 Convention relating to the Status of Refugees and the 1967 Protocol or the AU Convention for the Protection and Assistance of Internally Displaced Persons in Africa (Kampala convention) or the Guiding Principles on internal displacement.</p>	<p>Leave No One Behind</p>

Where did your organization stand on these issues prior to making these commitments

Denmark's new Strategy for Development Cooperation and Humanitarian Action, developed in 2016, places the solutions-oriented response to displacement as one of the overriding priorities in regions affected by fragility and conflict. It calls for inclusion of displacement response within bilateral development cooperation, ensuring that the displaced are part of local and national development plans. This is further underpinned in the priority being reflected in strategic partnership agreements with Danish NGOs and with UNHCR. The new strategy thus represents a new way of working for Denmark, where displacement is a cross-cutting concern.

Achievements at a glance

To assist MIC-hosts of refugee populations, Denmark supported the World Bank-administered Global Concessional Financing Facility (GCFF) with DKK 100 million, providing infrastructure, health services and jobs to refugees and host communities. Denmark provided further support to protracted displacement situations through its strategic agreements with UN agencies and Danish CSOs, aiming at strengthening protection, self-reliance and resilience of displaced and their host communities. Moreover, Danish support went to EU Regional Development and Protection Programmes in the Middle East (MADAD) and the Horn of Africa, providing longer-term development-oriented solutions for refugees and host communities. Solutions Alliance partners contributed to the Comprehensive Refugee Response Framework (CRRF) in Tanzania. Solutions Alliance partners also contributed to inclusive approaches in Somalia, Uganda and Myanmar. Denmark contributed EUR 10 million to the Education Cannot Wait Fund with a view to support rebuilding of education systems in conflict affected areas.

How is your organization assessing progress

Progress is assessed based on reports from implementing UN, World Bank and NGO partners and through ongoing dialogue with organizations and affected countries.

Challenges faced in implementation

- Silos among humanitarian and development actors.
- Need for inclusive approaches (including also bilateral partners and NGOs in coordination frameworks at country level, e.g. CRRF).



- Need for country-led plans to scale-up.

Next step to advance implementation in 2017

The priority focus on solutions to displacement will be further Integrated into country programmes, e.g. in Uganda and Afghanistan. An important focus will be the continued roll-out of CRRF. Denmark will continue its engagement with the GCFF and the Programme on Forced Displacement. Denmark will support the implementation of the EU approach to Forced Displacement and Development. Danish engagement in the design of the Education Cannot Wait Fund will be pursued to ensure access to education for children and youth in crises. The future of the Solutions Alliance is being considered in the light of the emergence of CRRF as an inclusive approach to seeking solutions to displacement.

Tag with other relevant transformations, keywords, initiatives

Keywords

Refugees

Specific Initiatives

Education Cannot Wait

New Way of Working

Agenda for Humanity

3E - Eliminate gaps in education for children, adolescents and young people

4C - Deliver collective outcomes: transcend humanitarian-development divides

5C - Invest in stability



3D Empower and protect women and girls

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to removing barriers for coherent humanitarian and development efforts regarding sexual and reproductive health and rights, gender equality and the eradication of GBV in humanitarian crises. On this basis, Denmark commits to forming one single partnership agreement covering both humanitarian and development cooperation with UN-organizations with a dual gender related mandate such as UNFPA and UNICEF and with flexible funding streams.	Operational	Uphold the Norms that Safeguard Humanity Leave No One Behind Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Empower Women and Girls as change agents and leaders, including by increasing support for local women's groups to participate meaningfully in humanitarian action.	Leave No One Behind
Ensure universal access to sexual and reproductive health and reproductive rights as agreed in accordance with the Programme of Action of the International Conference on Population and Development and the Beijing Platform for Action and the Outcome documents of their review conferences for all women and adolescent girls in crisis settings.	Leave No One Behind
Ensure that humanitarian programming is gender responsive.	Leave No One Behind
Fully comply with humanitarian policies, frameworks and legally binding documents related to gender equality, women's empowerment, and women's rights.	Uphold the Norms that Safeguard Humanity Leave No One Behind

Achievements at a glance

- Continuously working to remove barriers for coherent humanitarian and development efforts regarding SRHR.
- Drafted one single partnership agreement covering both humanitarian and development funding with UNFPA and UNICEF to be negotiated in 2017.
- New Danish Strategy for Development Cooperation and Humanitarian Action developed during 2016 has as a priority the fight against SGBV and ensuring SRHR in crisis situations.
- Advocacy at high political level for SRHR, gender equality and fight of SGBV in humanitarian crises e.g. at UN high-level meetings.
- Is an active partner in 'Call to Action on Protection from Gender-based Violence in Emergencies'.
- Redesign of Danish support to CSOs which will include a focus on gender equality, protection from GBV and active engagement of women and girls as agents of change.
- Funding to UNFPA's work on GBV in humanitarian crises (DKK 25 million in 2016).

Next step to advance implementation in 2017

- Organizing event e.g. at ECOSOC to promote SRHR in humanitarian crises.
- Signing of one single partnership agreement covering both humanitarian and development funding with UNFPA and UNICEF.
- Finalizing the redesign of Danish support to CSOs which includes a focus on gender equality, protection from GBV and active engagements of women and girls as agents of change.

Tag with other relevant transformations, keywords, initiatives

Keywords



Gender

Agenda for Humanity

2D - Take concrete steps to improve compliance and accountability

5D - Finance outcomes, not fragmentation: shift from funding to financing



4A Reinforce, do not replace, national and local systems

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits through its engagements with humanitarian organizations to promote partnerships with local actors in order to strengthen local capacities for emergency response and sustainable recovery.	Partnership	Change People's Lives: From Delivering Aid to Ending Need
Denmark commits to contributing to the improvement of the quality and effectiveness of humanitarian action and to ensuring that it is accountable to disaster- and conflict affected communities. Denmark commits fully to the Core Humanitarian Standard and sees this as an important tool to making humanitarian response more appropriate, relevant, effective and timely. Denmark will in close cooperation with its Danish humanitarian partners support the implementation of the Core Humanitarian Standard in their policies and organisational frameworks and support the further dissemination of the standard.	Policy	Change People's Lives: From Delivering Aid to Ending Need
Denmark commits to support capacities of local and national responders through the partnership frameworks with Denmark's humanitarian partner organisations.	Partnership	Change People's Lives: From Delivering Aid to Ending Need

Core Commitments

Commitment	Core Responsibility
Commit to a new way of working that meets people's immediate humanitarian needs, while at the same time reducing risk and vulnerability over multiple years through the achievement of collective outcomes. To achieve this, commit to the following: a) Anticipate, Do Not Wait: to invest in risk analysis and to incentivize early action in order to minimize the impact and frequency of known risks and hazards on people. b) Reinforce, Do Not Replace: to support and invest in local, national and regional leadership, capacity strengthening and response systems, avoiding duplicative international mechanisms wherever possible. c) Preserve and retain emergency capacity: to deliver predictable and flexible urgent and life-saving assistance and protection in accordance with humanitarian principles. d) Transcend Humanitarian-Development Divides: work together, toward collective outcomes that ensure humanitarian needs are met, while at the same time reducing risk and vulnerability over multiple years and based on the comparative advantage of a diverse range of actors. The primacy of humanitarian principles will continue to underpin humanitarian action.	Change People's Lives: From Delivering Aid to Ending Need
Commit to reinforce national and local leadership and capacities in managing disaster and climate-related risks through strengthened preparedness and predictable response and recovery arrangements.	Change People's Lives: From Delivering Aid to Ending Need
Commit to increase investment in building community resilience as a critical first line of response, with the full and effective participation of women.	Change People's Lives: From Delivering Aid to Ending Need



Commit to ensure regional and global humanitarian assistance for natural disasters complements national and local efforts.	Change People's Lives: From Delivering Aid to Ending Need
Commit to increase substantially and diversify global support and share of resources for humanitarian assistance aimed to address the differentiated needs of populations affected by humanitarian crises in fragile situations and complex emergencies, including increasing cash-based programming in situations where relevant.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Commit to empower national and local humanitarian action by increasing the share of financing accessible to local and national humanitarian actors and supporting the enhancement of their national delivery systems, capacities and preparedness planning.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Where did your organization stand on these issues prior to making these commitments

Denmark strongly supports the New Way of Working (NWOW) aiming at meeting both short and longer-term needs of vulnerable people in fragile and conflict-affected countries and focusing on collective outcomes. Denmark wishes to incentivize a more coherent crisis approach, breaking silos among agencies. Denmark also supports the roll-out at country level of the NWOW and the Humanitarian-Development-Peace Initiative by the UN and the World Bank.

Denmark wishes to strengthen national and local ownership of crises preparedness, response and recovery, and is therefore supporting increased support to national and local actors through our partnership approach.

Achievements at a glance

- Denmark prepared for a workshop on the NWOW, held in Copenhagen in March 2017, and a round table on the role of national stakeholders in the NWOW, held at the World Bank Spring Meetings in April 2017 with the World Bank Group, OCHA, UNDP and the g7+ (see attached summaries).
- Danish strategic partners have reinforced their commitment to enhance localisation.
- All Danish humanitarian partners are obligated to pursue Core Humanitarian Standard certification and all receive funds for this purpose under the humanitarian partnership agreements.
- A number of Danish strategic NGO partners pursue Local to Global Protection (L2GP) to ensure increased support to local responders and have received funding for this purpose. A number of Danish NGO partners have signed up to the Charter for Change (C4C) to enable southern-based national actors to play a more prominent role in humanitarian response.
- Under Denmark's leadership of the European Regional Development and Protection Programme for the Middle East direct financing to local actors has been strengthened with more than 1/3 of partnerships signed with national NGOs or CSOs.

How is your organization assessing progress

All Danish humanitarian partners on a recurrent basis report on process to achieve Core Humanitarian Standard certification.

Challenges faced in implementation

Denmark is not directly implementing humanitarian interventions, but works through strategic partners comprising UN organisations and Danish CSOs. However, all partners provide narrative and financial reporting on implementation and results. As a funding agency Denmark promotes the principle of strengthening localisation of aid as well as the Core Humanitarian Standard.

Next step to advance implementation in 2017

In 2017 discussions will commence on the development of a possible new phase of European Regional Development and Protection Programme for the Middle East. Denmark will encourage localisation to remain a main strategic priority for the programme.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Disaster Risk Reduction People-centred approach

Specific Initiatives

- New Way of Working

Agenda for Humanity



4C - Deliver collective outcomes:
transcend humanitarian-development
divides



4B Anticipate, do not wait, for crises

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark is dedicated to continue funding of the Least Developed Countries Fund (LDCF) established under the UN Climate Convention for the period 2016-2018 with DKK 156 million. The LDCF is designed to address urgent and immediate adaptation needs of Least Developed Countries. This includes support to disaster risk management, coastal zone management and climate information services.	Financial	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to a new way of working that meets people's immediate humanitarian needs, while at the same time reducing risk and vulnerability over multiple years through the achievement of collective outcomes. To achieve this, commit to the following: a) Anticipate, Do Not Wait: to invest in risk analysis and to incentivize early action in order to minimize the impact and frequency of known risks and hazards on people. b) Reinforce, Do Not Replace: to support and invest in local, national and regional leadership, capacity strengthening and response systems, avoiding duplicative international mechanisms wherever possible. c) Preserve and retain emergency capacity: to deliver predictable and flexible urgent and life-saving assistance and protection in accordance with humanitarian principles. d) Transcend Humanitarian-Development Divides: work together, toward collective outcomes that ensure humanitarian needs are met, while at the same time reducing risk and vulnerability over multiple years and based on the comparative advantage of a diverse range of actors. The primacy of humanitarian principles will continue to underpin humanitarian action.	Change People's Lives: From Delivering Aid to Ending Need
Commit to accelerate the reduction of disaster and climate-related risks through the coherent implementation of the Sendai Framework for Disaster Risk Reduction 2015-2030, the 2030 Agenda for Sustainable Development and the Paris Agreement on Climate Change, as well as other relevant strategies and programs of action, including the SIDS Accelerated Modalities of Action (SAMOA) Pathway.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Commit to improve the understanding, anticipation and preparedness for disaster and climate-related risks by investing in data, analysis and early warning, and developing evidence-based decision-making processes that result in early action.	Change People's Lives: From Delivering Aid to Ending Need

Where did your organization stand on these issues prior to making these commitments

Denmark wants to incentivize the implementation of the New Way of Working, focusing at collective outcomes, thereby breaking down silos between humanitarian and development activities. Coherence between humanitarian responses and development cooperation is strengthened through joint context analysis, joined-up planning and programming frameworks aiming at reducing short and long-term needs of vulnerable people. Linking of humanitarian action and development-oriented country programmes includes - with full respect for the humanitarian principles - comprehensive engagements in fragile and conflict-affected countries. Prevention and early action to address needs, risks, vulnerability and fragility is part of the NWOW approach. Commitments were also undertaken to strengthen resilience and self-reliance, as well as national stakeholders' role in crises preparedness, response and recovery.



Achievements at a glance

Denmark has co-led a series of international meetings on operationalising the New Way of Working and the Humanitarian-Development-Peace Initiative, together with the World Bank, OCHA and UNDP, including a HL Workshop in Copenhagen in March 2017 and a roundtable meeting on "The role of national stakeholders in the implementation of NWOW" at the World Bank Spring Meetings in April 2017. See attached summaries.

On climate, Denmark committed DKK 156 million for the LDC Fund supporting climate data, information and early warning.

In its partnership agreements with UN organizations and Danish CSOs, Denmark incentivizes building resilience and self-reliance, with a focus on the provision of service delivery and building livelihoods.

How is your organization assessing progress

Denmark will monitor results of the NWOW implementation at country level.

A new monitoring framework for Danish climate change funding has been designed and is being implemented. The framework also contains an indicator for the number of people made more resilient.

Challenges faced in implementation

A major challenge consists of silos among humanitarian and development actors at country level.

Next step to advance implementation in 2017

Important that NWOW becomes operational at country level. Bilateral partners like Denmark stand ready to take part in such inclusive approaches at country level, where Denmark has embassies.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Disaster Risk Reduction Humanitarian principles People-centred approach

Specific Initiatives

- Commitment to Action: Transcending the humanitarian - development divide New Way of Working

Agenda for Humanity

- 4A - Reinforce, do not replace, national and local systems 4C - Deliver collective outcomes: transcend humanitarian-development divides 5B - Invest according to risk



4C Deliver collective outcomes: transcend humanitarian-development divides

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to contribute to bridge the humanitarian - development divide. Denmark is developing a new integrated strategy for development and humanitarian assistance, using the 2030-agenda and the principle of leaving no one behind. Building coherent responses between humanitarian assistance and development cooperation in protracted crises, where Denmark is engaged, will be a core part.	Policy	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Denmark commits to include "innovation" as a policy-priority in the dialogue with and funding of UN-organizations and NGOs with which Denmark has a strategic partnership agreement. This implies a willingness to allocate funding towards activities that prioritize and strengthen innovation and innovative approaches.	Policy	Change People's Lives: From Delivering Aid to Ending Need
Denmark commits to provide multi-year planning frameworks with its humanitarian NGO partners. Multi-year planning is seen as essential in order to respond efficiently to protracted crises and predictable recurrent crises.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Denmark commits to support the establishment and work of GAHI with a significant financial contribution as innovative solutions and approaches are a necessity in order to address growing humanitarian needs, while better utilizing available resources. Denmark strongly supports the promotion and facilitation of innovation to improve the humanitarian response. This entails engaging inter alia with the private sector and innovation networks in order to foster their development of better solutions for populations affected by humanitarian crises.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Denmark commits to support the promotion and facilitation of innovation to improving humanitarian response. This entails engaging inter alia with the private sector and innovation networks in order to foster their development of better solutions for populations affected by humanitarian crises. Denmark commits to include "innovation" as a policy-priority in the dialogue with and funding of UN-organizations and NGOs with which Denmark has a strategic partnership agreement. This implies a willingness to allocate funding towards activities that prioritize and strengthen innovation and innovative approaches.	Advocacy	Change People's Lives: From Delivering Aid to Ending Need

Core Commitments

Commitment	Core Responsibility
------------	---------------------



Commit to a new way of working that meets people's immediate humanitarian needs, while at the same time reducing risk and vulnerability over multiple years through the achievement of collective outcomes. To achieve this, commit to the following: a) Anticipate, Do Not Wait: to invest in risk analysis and to incentivize early action in order to minimize the impact and frequency of known risks and hazards on people. b) Reinforce, Do Not Replace: to support and invest in local, national and regional leadership, capacity strengthening and response systems, avoiding duplicative international mechanisms wherever possible. c) Preserve and retain emergency capacity: to deliver predictable and flexible urgent and life-saving assistance and protection in accordance with humanitarian principles. d) Transcend Humanitarian-Development Divides: work together, toward collective outcomes that ensure humanitarian needs are met, while at the same time reducing risk and vulnerability over multiple years and based on the comparative advantage of a diverse range of actors. The primacy of humanitarian principles will continue to underpin humanitarian action.

Change People's Lives: From Delivering Aid to Ending Need

Where did your organization stand on these issues prior to making these commitments

A key priority in Denmark's new Strategy for Development Cooperation and Humanitarian Action, developed in 2016, is strengthening the coherence of humanitarian and development action, while ensuring innovative approaches. Denmark is currently implementing the strategy through its collaboration with international and Danish partner organisations. Denmark co-leads the workstream of the humanitarian-development nexus within the Grand Bargain. Denmark is also a strong supporter of the New Way of Working, a multi-stakeholder agenda focusing at collective results, and of the Humanitarian-Development-Peace Initiative by the UN and the World Bank. Denmark has strongly supported the preparation of the EU Council Conclusions on "Operationalising the humanitarian-development nexus" to be adopted in May 2017.

For The New Way of Working, see information included under 4B.

Achievements at a glance

To respond to protracted crises, Denmark has entered into multi-year planning frameworks with its humanitarian partners, both UN agencies and Danish civil society organisations. This also entails allocations on the Finance Bill for future years. Denmark contributed EUR 10 million to the Education Cannot Wait Fund, with a view to support rebuilding of education systems in conflict affected areas. Denmark has provided a contribution of DKK 2 million to The Global Alliance for Humanitarian Innovation (GAHI) to support the establishment and activities in 2016 and 2017 of the GAHI initiative to promote and facilitate innovation to improve humanitarian response. Denmark in its strategic partnership agreements with UN agencies as well as with Danish civil society organisations will reserve funds specifically for innovation. This offers the strategic partner a significant new opportunity to experiment and catalyse efforts to seek improved outcomes, based on flexible and high-risk investments and new partnerships.

How is your organization assessing progress

Denmark receives annual reports from its international and Danish partners and is in continuous dialogue on how to bridge the humanitarian-development divide and achieve collective results at country level.

Challenges faced in implementation

GAHI has considerable potential to enhance the contribution of humanitarian innovation to the reach, effectiveness, and impact of the humanitarian system. But success is not granted, and the alliance will need to act quickly and strategically to establish itself in the intersection of humanitarian aid delivery and innovation.

Next step to advance implementation in 2017

- Continued Danish engagement in the design of the Education Cannot Wait Fund to ensure access to education for children and youth in crises.
- For GAHI, next steps will be recruiting of a GAHI secretariat and developing a work programme to enable a launch of the initiative.
- In the redesign of Denmark's support to civil society organisations envisaged for 2017, strategic partnership agreements with Danish civil society organisations will reserve funds specifically for innovation. Denmark plans an innovation seminar in the UN city of Copenhagen in collaboration with Danish industry and Danish enterprises.

Tag with other relevant transformations, keywords, initiatives



Keywords

Innovation

Private sector

Specific Initiatives

Commitment to Action: Transcending the humanitarian - development divide

Education Cannot Wait

The Global Alliance for Humanitarian Innovation

Grand Bargain

Agenda for Humanity

3E - Eliminate gaps in education for children, adolescents and young people



5A Invest in local capacities

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to provide funding to country-based pooled funds (CBPF) to ensure flexible and strategic prioritisation of needs and in view of channelling funding to local and national responders.	Financial	Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to empower national and local humanitarian action by increasing the share of financing accessible to local and national humanitarian actors and supporting the enhancement of their national delivery systems, capacities and preparedness planning.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Where did your organization stand on these issues prior to making these commitments

Denmark recognizes the need to channel more support to local actors to improve sustainability and local/national ownership of crises preparedness, response and recovery. Country-based pooled funds are increasingly becoming a mechanism for providing support to local and national responders, while also ensuring accountability and risk management. Moreover, Denmark aims to incentivize strategic prioritization of needs as well as a focus on collective outcomes through pooled funding as a funding modality. Denmark wishes to incentivize that agencies work jointly towards collective outcomes.

Achievements at a glance

In 2016 Denmark was the 5th largest donor to the country-based pooled funds overall, providing a total of USD 38.2 million. In 2016, Denmark provided support to the country-based pooled funds in Afghanistan, CAR, Ethiopia, Somalia, South Sudan, Sudan, Sýria, Turkey and Syria. In 2016, country-based pooled funds were increasingly providing funding to local actors.

How is your organization assessing progress

Denmark receives annual reports on the country-based pooled funds and participates in the Pooled Funds Working Group meetings. Moreover, Denmark receives reporting from its embassies and Danida-funded NGOs with presence in the field.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Country-based pooled funds People-centred approach

Agenda for Humanity

- 4C - Deliver collective outcomes:
transcend humanitarian-development
divides



5B Invest according to risk

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark is dedicated to continue funding of the Least Developed Countries Fund (LDCF) established under the UN Climate Convention for the period 2016-2018 with DKK 156 million. The LDCF is designed to address urgent and immediate adaptation needs of Least Developed Countries. This includes support to disaster risk management, coastal zone management and climate information services.	Financial	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to accelerate the reduction of disaster and climate-related risks through the coherent implementation of the Sendai Framework for Disaster Risk Reduction 2015-2030, the 2030 Agenda for Sustainable Development and the Paris Agreement on Climate Change, as well as other relevant strategies and programs of action, including the SIDS Accelerated Modalities of Action (SAMOA) Pathway.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Commit to invest in risk management, preparedness and crisis prevention capacity to build the resilience of vulnerable and affected people.	Invest in Humanity

Achievements at a glance

To address climate change and climate-related risks, Denmark committed DKK 156 million in support to the Least Developed Countries Fund under the UN Climate Convention for 2016-2018. The Fund will also support projects related to data analysis and early warning. Denmark has continued engagement in the Mangroves for the Future programme. Denmark has initiated implementation of new country programme in Myanmar also containing a component on coastal fisheries.

How is your organization assessing progress

A new monitoring framework for Danish climate change funding has been designed and is being implemented. The framework also contains an indicator for the number of people made more resilient.

Tag with other relevant transformations, keywords, initiatives

Keywords

Disaster Risk Reduction

Agenda for Humanity

4A - Reinforce, do not replace, national and local systems



5D Finance outcomes, not fragmentation: shift from funding to financing

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits to contribute to bridge the humanitarian - development divide. Denmark is developing a new integrated strategy for development and humanitarian assistance, using the 2030-agenda and the principle of leaving no one behind. Building coherent responses between humanitarian assistance and development cooperation in protracted crises, where Denmark is engaged, will be a core part.	Policy	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Denmark commits to pre-allocate substantial emergency response funds to selected partner organizations enabling these to respond immediately and without additional approval in the case of sudden-onset crises.	Financial	Invest in Humanity
Denmark commits to removing barriers for coherent humanitarian and development efforts regarding sexual and reproductive health and rights, gender equality and the eradication of GBV in humanitarian crises. On this basis, Denmark commits to forming one single partnership agreement covering both humanitarian and development cooperation with UN-organizations with a dual gender related mandate such as UNFPA and UNICEF and with flexible funding streams.	Operational	Uphold the Norms that Safeguard Humanity Leave No One Behind Invest in Humanity
Denmark is developing a new integrated strategy for development and humanitarian assistance, using the 2030-agenda and the principle of leaving no one behind as a basis. Through this, it will ensure the ability to use all relevant assistance instruments in coherent support of safe, dignified and durable solutions for displaced people through voluntary return home, local integration or settlement elsewhere while also ensuring appropriate support for host and receiving communities.	Policy	Leave No One Behind Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to enable coherent financing that avoids fragmentation by supporting collective outcomes over multiple years, supporting those with demonstrated comparative advantage to deliver in context.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Commit to promote and increase predictable, multi-year, unearmarked, collaborative and flexible humanitarian funding toward greater efficiency, effectiveness, transparency and accountability of humanitarian action for affected people.	Invest in Humanity



Commit to broaden and adapt the global instruments and approaches to meet urgent needs, reduce risk and vulnerability and increase resilience, without adverse impact on humanitarian principles and overall action (as also proposed in Round Table on "Changing Lives").

Invest in Humanity

Achievements at a glance

The new Danish Strategy for Development and Humanitarian Action, based on the 2030 Agenda and with a focus on ensuring coherent responses, was developed during 2016 and approved in January 2017. Financing modalities, allowing flexible, multi-year financing in protracted crises, go hand in hand with this strategy. It aims for humanitarian and development funding to better complement each other. Humanitarian funding reached a record high in 2016, with more than USD 335 million. Danish support to its humanitarian partners comprises unallocated, flexible funds, aimed at ensuring partners' ability to undertake rapid emergency relief to populations suffering from humanitarian disasters. Partners can utilise these funds without prior approval from the MFA. Denmark also drafted one single partnership agreement covering both humanitarian and development funding with UNFPA and UNICEF, to be negotiated in 2017. Denmark invested in innovative financing modalities, including the GCFF for MICs assisting MICs hosting large refugee populations.

Tag with other relevant transformations, keywords, initiatives

Keywords

Innovation

Refugees

Agenda for Humanity

5C - Invest in stability



5E Diversify the resource base and increase cost-efficiency

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Denmark commits overall to the Grand Bargain to work together more efficiently and with new partners and innovative solutions.	Partnership	Invest in Humanity
Denmark commits to support the Central Emergency Response Fund to provide funding for rapid response and underfunded emergencies.	Financial	Invest in Humanity
Denmark will remain committed to providing 0.7% of GNI as Official Development Assistance (ODA). Aid will increasingly be used catalytically to mobilise non-public funding and resources.	Financial	Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to increase substantially and diversify global support and share of resources for humanitarian assistance aimed to address the differentiated needs of populations affected by humanitarian crises in fragile situations and complex emergencies, including increasing cash-based programming in situations where relevant.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Commit to promote and increase predictable, multi-year, unearmarked, collaborative and flexible humanitarian funding toward greater efficiency, effectiveness, transparency and accountability of humanitarian action for affected people.	Invest in Humanity

Where did your organization stand on these issues prior to making these commitments

Denmark wishes to incentivize multi-year planning and programming through multi-year agreements with its strategic partners, e.g. UN agencies, ICRC and Danish CSOs. Denmark also incentivizes the New Way of Working and collective outcomes through pooled funds; Denmark has provided predictable funding to the Central Emergency Response Fund each year since its start in 2006. Denmark also provides funding for the country-based pooled fund, to incentivize collective outcomes as well as localization of aid.

Achievements at a glance

Denmark maintains its long-standing, politically broad tradition of fulfilling the UN goal of contributing 0.7 percent of the gross national income to development assistance. Total humanitarian commitments amounted to more than USD 335 million, of which approximately USD 85 million were core contributions to UN organisations. Almost USD 100 million were allocated for strategic partnership organisations, both UN organisations and Danish CSOs. Of this allocation, almost USD 25 million were provided as flexible funds. In 2016, Denmark provided USD 15.3 million to the CERF and ranked as its 9th largest donor. Denmark has entered into multi-year planning frameworks with its humanitarian partners, both UN organisations and Danish CSOs. This also entails allocations on the Finance Bill for future years (subject to annual parliamentary approval). Through partnerships with relevant UN agencies and Danish civil society organisations, Denmark actively promotes an increased use of cash-based assistance as an immediate and effective response to emergencies. Denmark is supportive of the EU approach to multi-purpose cash-based assistance to respond to humanitarian needs. For Denmark's implementation of the Grand Bargain, please see the attached report.

How is your organization assessing progress

Denmark assesses progress on the basis of annual reports from UN agencies and NGOs, and from the CERF Secretariat as well as from CERF Monthly Highlights.

Next step to advance implementation in 2017



Denmark will work to enhance innovative financing, including involvement of the private sector.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Cash
- Innovation
- Central Emergency Response Fund
- Private sector
- Country-based pooled funds

Specific Initiatives

- New Way of Working
- Grand Bargain

Agenda for Humanity

- 4A - Reinforce, do not replace, national and local systems
- 4C - Deliver collective outcomes: transcend humanitarian-development divides
- 5D - Finance outcomes, not fragmentation: shift from funding to financing



Additional Reports

Attachment
Denmarks strategy for development cooperation and humanitarian action.pdf
Denmark_NWOW_Workshop Summary_March2017.pdf
Grand Bargain Denmark self-reporting 2017 FINAL.pdf