



Annual Report on World Humanitarian Summit Commitments - Malteser International 2016



Stakeholder Information

Organisation Name
Malteser International

Organisational Type
NGO - International

City and Country where Headquartered
Cologne, Germany

Focal Point Name
Juergen Clemens

Region
Global

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Attachments
[MalteserInternational_commitments.pdf](#)



1B Act early

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International will strengthen and if necessary, develop comprehensive, shared frameworks for conflict and risk analysis including early warning mechanisms at the local, national, regional and international level.	Operational	Political Leadership to Prevent and End Conflicts
Malteser International will systemize gender and gender-based violence (GBV) risk analysis in conflict analysis including the use of community and women informed local early warning mechanisms to identify and defuse conflicts early.	Operational	Political Leadership to Prevent and End Conflicts Uphold the Norms that Safeguard Humanity Leave No One Behind

Core Commitments

Commitment	Core Responsibility
Commit to act early upon potential conflict situations based on early warning findings and shared conflict analysis, in accordance with international law.	Political Leadership to Prevent and End Conflicts

Where did your organization stand on these issues prior to making these commitments

Malteser International has been and still is aware of the high importance of conflict and risk analysis as well as GBVI risk analysis and thus committed it self to these commitments and particular actions within the scope of its activities as an NGO. GBVI had been part of our program work in different conflict/post conflict areas already before.

Achievements at a glance

Both commitments are part of our ongoing strategic review and specific steps will be included in relevant internal papers such as policy papers, country strategies as well as risk and context analysis.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section.

Challenges faced in implementation

Prioritization of these commitments and follow-up action among many other also non-WHS-related responsibilities and in direct relation to this prioritization the availability of appropriate manpower.

Next step to advance implementation in 2017

Internal workshop(s) and information sharing with relevant teams.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Accountability to affected people Gender

Agenda for Humanity

- 2D - Take concrete steps to improve compliance and accountability





2B Ensure full access to and protection of the humanitarian and medical missions

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International commits to actively promote the principles of humanity, impartiality, neutrality and independence in humanitarian action in its programming, liaison with partners and stakeholders on the ground, reporting and publications.	Advocacy	Uphold the Norms that Safeguard Humanity
Malteser International commits to ensuring that all humanitarian response activities have the aim of making people safer, preserving their dignity and reducing vulnerabilities by building the skills of staff according to their duties in areas such as protection, international humanitarian law and international human rights law, and adhering to humanitarian principles.	Operational	Uphold the Norms that Safeguard Humanity
Malteser International commits to greater transparency on how it upholds humanitarian principles in practice, including on the constraints faced in applying them, through peer-to-peer lesson learning or other relevant accountability mechanism.	Operational	Uphold the Norms that Safeguard Humanity

Core Commitments

Commitment	Core Responsibility
Commit to ensure all populations in need receive rapid and unimpeded humanitarian assistance.	Uphold the Norms that Safeguard Humanity
Commit to promote and enhance efforts to respect and protect medical personnel, transports and facilities, as well as humanitarian relief personnel and assets against attacks, threats or other violent acts.	Uphold the Norms that Safeguard Humanity

Where did your organization stand on these issues prior to making these commitments

For us, these commitments are in general a reaffirmation of these guiding principles which are at the core of our mission and work.

Achievements at a glance

This is overall work in progress. The reaffirmation of the humanitarian principles is - among others - laid out in our internal Code of Conduct (as of April 11, 2016) as well as in guiding papers such as the Program Approach.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section. As part of the CHS-agenda, this is also followed up within internal management audits of our programs and then as part of our CHS self assessment process.

Challenges faced in implementation

Time gaps in downward information sharing to program teams and possibly lacking awareness with regard to transparent reporting on adherence to / compliance with these in practise.



Next step to advance implementation in 2017

Internal workshop(s) and repeated information sharing with relevant teams e.g. at annual meetings, monitoring visits, internal management audits, ...

Tag with other relevant transformations, keywords, initiatives

Keywords

- Accountability to affected people Humanitarian principles



2D Take concrete steps to improve compliance and accountability

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International declares its support for the Code of Conduct on mass atrocities.	Policy	Uphold the Norms that Safeguard Humanity
Malteser International will systemize gender and gender-based violence (GBV) risk analysis in conflict analysis including the use of community and women informed local early warning mechanisms to identify and defuse conflicts early.	Operational	Political Leadership to Prevent and End Conflicts Uphold the Norms that Safeguard Humanity Leave No One Behind
Malteser International commits to sign on to the Call to Action and its Roadmap by 2017 and make commitments commensurate with mandates, capacities, and resources.	Policy	Uphold the Norms that Safeguard Humanity
Malteser International commit to developing and implementing strategies for the engagement of men and boys as part of the solution to prevent and respond to gender-based violence in crisis settings by 2018.	Operational	Uphold the Norms that Safeguard Humanity
Malteser International commit to fully implementing the IASC GBV Guidelines by 2018.	Policy	Uphold the Norms that Safeguard Humanity
Malteser International commits to comply with existing gender equality norms enshrined in international legal frameworks governing conflicts, including the Geneva Conventions, its Additional Protocols, customary international law as well as international refugee law with immediate effect.	Policy	Uphold the Norms that Safeguard Humanity Leave No One Behind
Malteser International commits to adopt the IASC statement on the Prevention of Sexual Exploitation and Abuse at the individual agency level.	Policy	Uphold the Norms that Safeguard Humanity

Core Commitments

Commitment	Core Responsibility
Implement a coordinated global approach to prevent and respond to gender-based violence in crisis contexts, including through the Call to Action on Protection from Gender-based Violence in Emergencies.	Uphold the Norms that Safeguard Humanity
Fully comply with humanitarian policies, frameworks and legally binding documents related to gender equality, women's empowerment, and women's rights.	Uphold the Norms that Safeguard Humanity Leave No One Behind

Where did your organization stand on these issues prior to making these commitments

Malteser International has been and still is aware of the high importance of these and thus committed it self to particular actions



within the scope of its activities as an NGO, including more holistic and inclusive targeting. GBVI had been part of our program work in different conflict/post conflict areas already before.

Achievements at a glance

These commitments are part of our ongoing strategic review and specific steps will be included in relevant internal papers such as policy papers, country strategies as well as risk and context analysis. Signing the Call to Action and its Roadmap by 2017 is on the agenda for 2017.

This is overall work in progress. The affirmation of Prevention of Sexual Exploitation and Abuse is - among others - laid out in our internal Code of Conduct (as of April 11, 2016).

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program as well as Human Resources Sections.

Challenges faced in implementation

Prioritization of these commitments and follow-up action among many other also non-WHS-related responsibilities and in direct relation to this prioritization the availability of appropriate manpower.

Next step to advance implementation in 2017

- Internal workshops, e.g. for drafting relevant guiding papers, and repeated information sharing with relevant teams e.g. at annual meetings, monitoring visits, internal management audits, ...
- Signing the Call to Action and its Roadmap within 2017

Tag with other relevant transformations, keywords, initiatives

Keywords

- Accountability to affected people Gender



3A Reduce and address displacement

Individual Commitments

Commitment	Commitment Type	Core Responsibility
By 2018, Malteser International will direct 20% of its international assistance and financing towards national and local systems that address the needs of IDPs, refugees and host communities.	Financial	Leave No One Behind Change People's Lives: From Delivering Aid to Ending Need
Malteser International will provide technical support and funding to its partnership network to collect data disaggregated by sex, age and other social factors, and assess needs of urban IDPs/refugees and the impact of displacement on host communities in urban areas, and enhance coordination with local actors and implement solutions that benefit the displaced and their host communities in urban areas.	Capacity	Leave No One Behind

Core Commitments

Commitment	Core Responsibility
Commit to a new approach to addressing forced displacement that not only meets immediate humanitarian needs but reduces vulnerability and improves the resilience, self-reliance and protection of refugees and IDPs. Commit to implementing this new approach through coherent international, regional and national efforts that recognize both the humanitarian and development challenges of displacement. Commit to take the necessary political, policy, legal and financial steps required to address these challenges for the specific context.	Leave No One Behind
Acknowledge the global public good provided by countries and communities which are hosting large numbers of refugees. Commit to providing communities with large numbers of displaced population or receiving large numbers of returnees with the necessary political, policy and financial, support to address the humanitarian and socio-economic impact. To this end, commit to strengthen multilateral financing instruments. Commit to foster host communities' self-reliance and resilience, as part of the comprehensive and integrated approach outlined in core commitment 1.	Leave No One Behind

Where did your organization stand on these issues prior to making these commitments

Malteser International has a clear focus on partnership approaches in direct cooperation mainly with local/national civil society partners.

Achievements at a glance

Currently an internal policy for the partnership approach had been issued and guidelines and templates for partner assessments and cooperation modalities are being prepared.

How is your organization assessing progress

Financial transfers to partner organizations are clearly indicated in our financial booking system for some time, based on the signed and approved partnership agreements and grants.

Challenges faced in implementation



No major challenges with regard to this target. Overall challenges with regard to diverse partner capacities and thus repeatedly need for technical and organizational capacity building and coaching.

Next step to advance implementation in 2017

Finalization of internal guidelines and templates for partner cooperation.

Tag with other relevant transformations, keywords, initiatives

Specific Initiatives

Charter for Change

NEAR - Network for Empowered Aid Response

Agenda for Humanity

5A - Invest in local capacities

5E - Diversify the resource base and increase cost-efficiency



3D Empower and protect women and girls

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International will systemize gender and gender-based violence (GBV) risk analysis in conflict analysis including the use of community and women informed local early warning mechanisms to identify and defuse conflicts early.	Operational	Political Leadership to Prevent and End Conflicts Uphold the Norms that Safeguard Humanity Leave No One Behind
Malteser International commits to ensuring meaningful participation of women and adolescent girls in all formal and informal decision-making from refugee camp committees to peace processes, reaching parity with men and adolescent boys by 2030.	Operational	Leave No One Behind
Malteser International commit that 25% of implementing partners are women's organizations by 2020, and 30% by 2030.	Operational	Leave No One Behind
Malteser International commits to apply the IASC, ECHO or other gender and age markers to 100% of its humanitarian funding allocations by 2018.	Policy	Leave No One Behind
Malteser International commits to comply with existing gender equality norms enshrined in international legal frameworks governing conflicts, including the Geneva Conventions, its Additional Protocols, customary international law as well as international refugee law with immediate effect.	Policy	Uphold the Norms that Safeguard Humanity Leave No One Behind
Malteser International commits to systematically collect, analyse and use data disaggregated by sex, age and other relevant factors and incorporate a gender analysis when developing, implementing and monitoring disaster risk reduction and management programs.	Operational	Leave No One Behind Change People's Lives: From Delivering Aid to Ending Need

Core Commitments

Commitment	Core Responsibility
Empower Women and Girls as change agents and leaders, including by increasing support for local women's groups to participate meaningfully in humanitarian action.	Leave No One Behind
Ensure that humanitarian programming is gender responsive.	Leave No One Behind
Fully comply with humanitarian policies, frameworks and legally binding documents related to gender equality, women's empowerment, and women's rights.	Uphold the Norms that Safeguard Humanity Leave No One Behind

Where did your organization stand on these issues prior to making these commitments

Malteser International has been and still is aware of the high importance of these and thus committed itself to particular actions



within the scope of its activities as an NGO, including more holistic and inclusive targeting. GBVI had been part of our program work in different conflict/post conflict areas already before. The plea for disaggregated data collection and documentation had already been actively promoted by Malteser International as an active partner in the disability inclusive DRR-network DiDRRN.

Achievements at a glance

This is part of the agenda/annual work plan and internal monitoring within our Program. The ECHO gender and age markers are already in practice for ECHO grant proposals. Malteser International's templates for needs assessments and beneficiary selection had already been amended for disaggregated data collection and documentation and relevant information sharing with the program teams is becoming practice.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section and compliance checks are usual practice during exchange on project design and implementation as well as monitoring visits.

Challenges faced in implementation

No major challenges.

Next step to advance implementation in 2017

Ongoing work, including awareness raising and information sharing with partner organizations.

Tag with other relevant transformations, keywords, initiatives

Keywords

Disability

Gender

Specific Initiatives

Charter on Inclusion of Persons with Disabilities in Humanitarian Action

Agenda for Humanity

3G - Address other groups or minorities in crisis settings



3G Address other groups or minorities in crisis settings

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International endorses the Charter on Inclusion of Persons with Disabilities in Humanitarian Action.	Policy	Leave No One Behind
Malteser International commits to endorse the action plan to implement the Charter on Inclusion of Persons with Disabilities in Humanitarian Action.	Operational	Leave No One Behind

Where did your organization stand on these issues prior to making these commitments

Malteser International is an active partner in the disability inclusive DRR-network DiDRRN for several years.

Achievements at a glance

Malteser International has in 2016 endorsed the Charter on Inclusion of Persons with Disabilities in Humanitarian Action.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section; compliance checks are usual practice during exchange on project design and implementation as well as monitoring visits.

Challenges faced in implementation

No major challenges.

Next step to advance implementation in 2017

Ongoing work, including awareness raising and information sharing with partner organizations

Tag with other relevant transformations, keywords, initiatives

Keywords

Disability

Specific Initiatives

Charter on Inclusion of Persons with Disabilities in Humanitarian Action



4A Reinforce, do not replace, national and local systems

Individual Commitments

Commitment	Commitment Type	Core Responsibility
By 2018, Malteser International will direct 20% of its international assistance and financing towards national and local systems that address the needs of IDPs, refugees and host communities.	Financial	Leave No One Behind Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to ensuring that women access equally cash assistance programmes, sustainable and dignified livelihoods, vocational and skills training opportunities throughout humanitarian programme cycle by 2020.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to transition systematically from a leading delivery role to an advisory/ enabling role to national and local actors in its operational areas by 2025, wherever the context allows.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to translate into operational terms the goal of cash-based delivery of assistance as preferred method, where context allows.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to align its support behind national and local resilience efforts, and provide vulnerable people with a mix of short term assistance to address immediate needs and longer-term assistance to improve self-reliance.	Operational	Political Leadership to Prevent and End Conflicts Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to increase substantially cash-based assistance to enable people to exercise choice and be more self-reliant, and make this the norm for humanitarian relief wherever feasible.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to stimulate locally devised strategies and services, including livelihood generation and employment opportunities, to reduce dependency and vulnerability before, during and after shocks.	Operational	Political Leadership to Prevent and End Conflicts Change People's Lives: From Delivering Aid to Ending Need
Recognising the potentially transformative power of humanitarian cash transfers Malteser International commits to ensuring that cash is equally considered alongside other response modalities throughout a humanitarian response and that where feasible, cash is used as the preferred and default modality; significantly increasing the amount of funding available to support cash programming, including multi-purpose cash transfers; building internal capacity to carry out cash programming; systematically carrying out joint cash feasibility assessments as part of preparedness.	Operational	Change People's Lives: From Delivering Aid to Ending Need



Malteser International commits to adopt the Core Humanitarian Standard (CHS) and International Aid Transparency Initiative Standard, with clear benchmarks for achieving these through the CHS Alliance self-assessment tool.	Policy	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Malteser International commits to establish a common approach to providing information to affected people and collecting, aggregating and analysing feedback from communities to influence decision-making processes at strategic and operational levels.	Operational	Change People's Lives: From Delivering Aid to Ending Need

Core Commitments

Commitment	Core Responsibility
Commit to a new way of working that meets people's immediate humanitarian needs, while at the same time reducing risk and vulnerability over multiple years through the achievement of collective outcomes. To achieve this, commit to the following: a) Anticipate, Do Not Wait: to invest in risk analysis and to incentivize early action in order to minimize the impact and frequency of known risks and hazards on people. b) Reinforce, Do Not Replace: to support and invest in local, national and regional leadership, capacity strengthening and response systems, avoiding duplicative international mechanisms wherever possible. c) Preserve and retain emergency capacity: to deliver predictable and flexible urgent and life-saving assistance and protection in accordance with humanitarian principles. d) Transcend Humanitarian-Development Divides: work together, toward collective outcomes that ensure humanitarian needs are met, while at the same time reducing risk and vulnerability over multiple years and based on the comparative advantage of a diverse range of actors. The primacy of humanitarian principles will continue to underpin humanitarian action.	Change People's Lives: From Delivering Aid to Ending Need
Commit to increase investment in building community resilience as a critical first line of response, with the full and effective participation of women.	Change People's Lives: From Delivering Aid to Ending Need
Commit to increase substantially and diversify global support and share of resources for humanitarian assistance aimed to address the differentiated needs of populations affected by humanitarian crises in fragile situations and complex emergencies, including increasing cash-based programming in situations where relevant.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity
Commit to empower national and local humanitarian action by increasing the share of financing accessible to local and national humanitarian actors and supporting the enhancement of their national delivery systems, capacities and preparedness planning.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Where did your organization stand on these issues prior to making these commitments

Malteser International for a long time has a clear focus on partnership approaches in direct cooperation mainly with local/national civil society partners. Malteser International used to be a Member of People in Aid and thus is a member of the CHS Alliance. Cash transfer programming had been piloted already in 2010/11 and internal capacity building is ongoing. The LRRD approach is part of Malteser International's strategy and program approach for many years.

Achievements at a glance

This is part of the agenda/annual work plan and internal monitoring within our Program as well as Human Resources and Internal Audit Sections. The work on the CHS self assessment had been started. Internal capacity building on cash transfer programming as



well as livelihoods support is ongoing and new projects had been implemented, including targeting women. A guiding paper on resilience had been identified as high priority and resilience had been taken up into the strategy review. Participation in several relevant joint working groups in Germany and in Europe has taken place. Malteser International took up the review of its mindset and role regarding the transition from a leading delivery role to an advisory/ enabling role to national and local actors as part of its strategy review.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section and compliance checks are usual practice during exchange on project design and implementation as well as monitoring visits. Where relevant, this will be taken up as part of the strategy review.

Challenges faced in implementation

Prioritization of these commitments and follow-up action among many other also non-WHS-related responsibilities and in direct relation to this the availability of appropriate/needed manpower.

Next step to advance implementation in 2017

- Finalization of internal guidelines and templates as well as approaches esp. regarding accountability measures
- Continuation of networking activities/workflows at different levels.
- Finalization of CHS self assessment
- Continued strategy review and awareness raising and dissemination regarding our partnership approach

Tag with other relevant transformations, keywords, initiatives

Keywords

- Accountability to affected people Cash

Specific Initiatives

- Charter for Change Commitment to Action: Transcending the humanitarian - development divide

Agenda for Humanity

- 4C - Deliver collective outcomes: transcend humanitarian-development divides



4B Anticipate, do not wait, for crises

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International commits to support the Humanitarian Partnership Platform to better utilize the contributions and comparative advantage of businesses in addressing risk and vulnerability at national and regional levels.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to increasing its own funding for disaster risk reduction and preparedness activities.	Financial	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to systematically collect, analyse and use data disaggregated by sex, age and other relevant factors and incorporate a gender analysis when developing, implementing and monitoring disaster risk reduction and management programs.	Operational	Leave No One Behind Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to join a new coalition to strengthen the resilience of 1 billion people by 2025.	Partnership	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to the participation of civil society, including the private sector, in the design, implementation and monitoring of disaster risk management policies and programs.	Operational	Change People's Lives: From Delivering Aid to Ending Need

Core Commitments

Commitment	Core Responsibility
Commit to a new way of working that meets people's immediate humanitarian needs, while at the same time reducing risk and vulnerability over multiple years through the achievement of collective outcomes. To achieve this, commit to the following: a) Anticipate, Do Not Wait: to invest in risk analysis and to incentivize early action in order to minimize the impact and frequency of known risks and hazards on people. b) Reinforce, Do Not Replace: to support and invest in local, national and regional leadership, capacity strengthening and response systems, avoiding duplicative international mechanisms wherever possible. c) Preserve and retain emergency capacity: to deliver predictable and flexible urgent and life-saving assistance and protection in accordance with humanitarian principles. d) Transcend Humanitarian-Development Divides: work together, toward collective outcomes that ensure humanitarian needs are met, while at the same time reducing risk and vulnerability over multiple years and based on the comparative advantage of a diverse range of actors. The primacy of humanitarian principles will continue to underpin humanitarian action.	Change People's Lives: From Delivering Aid to Ending Need



<p>Commit to accelerate the reduction of disaster and climate-related risks through the coherent implementation of the Sendai Framework for Disaster Risk Reduction 2015-2030, the 2030 Agenda for Sustainable Development and the Paris Agreement on Climate Change, as well as other relevant strategies and programs of action, including the SIDS Accelerated Modalities of Action (SAMOA) Pathway.</p>	<p>Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity</p>
<p>Commit to improve the understanding, anticipation and preparedness for disaster and climate-related risks by investing in data, analysis and early warning, and developing evidence-based decision-making processes that result in early action.</p>	<p>Change People's Lives: From Delivering Aid to Ending Need</p>

Where did your organization stand on these issues prior to making these commitments

Malteser International has a clear focus on disaster risk reduction & management as well as preparedness with several projects implemented and participation in relevant fora/networks in Germany and internationally. The plea for disaggregated data collection and documentation had already been actively promoted by Malteser International as an active partner in the disability inclusive DRR-network DiDRRN. The LRRD approach is part of Malteser International's strategy and program approach for many years.

Achievements at a glance

This is part of the agenda/annual work plan and internal monitoring within our Program. A guiding paper on resilience had been identified as high priority and resilience had been taken up into the strategy review. Participation in several relevant fora / joint working groups has take place in Germany and in Europe. DRR-funding is indicated in our financial booking system and progress can be traced every year, increasingly, DRR/M objectives are being included in "mainstream" humanitarian as well as transitional aid projects. Participation in several relevant fora / joint working groups in Germany, in Europe and globally.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section and DRR-funding can be traced in our financial booking system.

Challenges faced in implementation

DRR funding had been "mainstreamed" in most donors' grant portfolios, thus stand alone DRR projects are no longer being funded substantially if at all and there are difficulties to retain DRR expert staff.

Next step to advance implementation in 2017

- Finalization of internal guidelines and templates on DRR and its mainstreaming.
- Continuation of networking activities/workflows at different levels.
- Explore more concrete steps to support the Humanitarian Partnership Platform.
- Undertake to join a new coalition to strengthen the resilience of 1 billion people by 2025.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Disaster Risk Reduction

Specific Initiatives

- Global Partnership for Preparedness Risk and Vulnerability Data Platform

Agenda for Humanity

- 5B - Invest according to risk



4C Deliver collective outcomes: transcend humanitarian-development divides

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International commits to promote lessons learned, best practice and evidence based innovation through the Global Alliance for Humanitarian Innovation.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to adopt a new model of working, based on a coordinated analysis of vulnerability as well as other tools and processes such as multi-year planning that enable humanitarian-development collaboration to meet humanitarian needs, and reduce people's risk and vulnerability and increase resilience at national levels.	Operational	Change People's Lives: From Delivering Aid to Ending Need
Malteser International commits to support the UN Resident Coordinator /Humanitarian Coordinator's leadership on the coordination of international engagement and to mobilize resources to support the delivery of collective outcomes.	Operational	Change People's Lives: From Delivering Aid to Ending Need

Core Commitments

Commitment	Core Responsibility
Commit to a new way of working that meets people's immediate humanitarian needs, while at the same time reducing risk and vulnerability over multiple years through the achievement of collective outcomes. To achieve this, commit to the following: a) Anticipate, Do Not Wait: to invest in risk analysis and to incentivize early action in order to minimize the impact and frequency of known risks and hazards on people. b) Reinforce, Do Not Replace: to support and invest in local, national and regional leadership, capacity strengthening and response systems, avoiding duplicative international mechanisms wherever possible. c) Preserve and retain emergency capacity: to deliver predictable and flexible urgent and life-saving assistance and protection in accordance with humanitarian principles. d) Transcend Humanitarian-Development Divides: work together, toward collective outcomes that ensure humanitarian needs are met, while at the same time reducing risk and vulnerability over multiple years and based on the comparative advantage of a diverse range of actors. The primacy of humanitarian principles will continue to underpin humanitarian action.	Change People's Lives: From Delivering Aid to Ending Need

Where did your organization stand on these issues prior to making these commitments

Malteser International is aware of the need of being open to new and innovative processes and techniques and we are also aware of the benefits of documenting and promoting good practices and evidence of proven approaches. Malteser International's approach is based on the needs of the most vulnerable people/groups and as part of its LRRD-focus has proven records of multi-year programming subject to available donor grant portfolios. Malteser International for a long time actively participates in the UN-led coordination fora and cluster system and has taken this up in relevant internal guiding papers.

Achievements at a glance

Malteser International has repeatedly promoted evidence, good practice examples as well as lessons learned for publications of its



own as well as by other actors and Malteser International had in several cases participated in testing innovative approaches and/or techniques in humanitarian programming. Malteser International started to actively cooperate within the Global Health Cluster. Setting up and training an emergency medical team for the WHO/Global Health Cluster is underway.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section and teams as well as of the different sector experts and their internal exchange. Coordination efforts are part of the regular internal program reporting.

Challenges faced in implementation

Limited financial scope and dependence on additional external funding: Supporting and testing innovative approaches can hardly be funded by regular humanitarian and transitional aid donor grant portfolios and our income of direct un-conditional donations only provides a limited basis for such.

Next step to advance implementation in 2017

Continuation of ongoing activities, including certification of emergency medical team by WHO.

Tag with other relevant transformations, keywords, initiatives

Keywords

Innovation

Specific Initiatives

Risk and Vulnerability Data Platform

The Global Alliance for Humanitarian Innovation



5A Invest in local capacities

Core Commitments

Commitment	Core Responsibility
Commit to empower national and local humanitarian action by increasing the share of financing accessible to local and national humanitarian actors and supporting the enhancement of their national delivery systems, capacities and preparedness planning.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Where did your organization stand on these issues prior to making these commitments

Malteser International has a clear focus on partnership approaches in direct cooperation mainly with local/national civil society partners. Malteser International took up the review of its mindset and role regarding the transition from a leading delivery role to an advisory/ enabling role to national and local actors as part of its strategy review.

Achievements at a glance

Currently an internal policy for the partnership approach had been issued and guidelines and templates for partner assessments and cooperation modalities are being prepared.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program Section. Where relevant, this will be taken up as part of the strategy review. Financial transfers to partner organizations are clearly indicated in our financial booking system for some time, based on the signed and approved partnership agreements and grants.

Challenges faced in implementation

No major challenges with regard to this target. Overall challenges with regard to diverse partner capacities and thus repeatedly need for technical and organizational capacity building and coaching

Next step to advance implementation in 2017

Continuation of ongoing work.

Tag with other relevant transformations, keywords, initiatives

Specific Initiatives

Charter for Change

Grand Bargain

Agenda for Humanity

4A - Reinforce, do not replace, national and local systems



5B Invest according to risk

Individual Commitments

Commitment	Commitment Type	Core Responsibility
<p>Recognising that there is a range of tools that be used to finance reduction of risks and anticipatory approaches to responding to crises Malteser International commits to expanding the use of tools and approaches that strengthen systemic shifts toward better risk management and financial planning and preparation, including national contingency reserves, shock-responsive social protection mechanisms, insurance and catastrophe bonds; working with private sector, academia and the scientific community to help forecast the anticipated scale and frequency of crises in order to inform the design of ex-ante financial planning measures; exploring financial opportunities through further piloting social impact bonds, scaling up of insurance, among other solutions; putting in place adequate emergency reserve funds and funds for risk-reduction activities and investments to reduce the drivers of fragility and conflict; creating incentives for more coherent approaches built on common understanding of the need to manage risk, both as a moral imperative and as an expedient investment to protect development investments and assure sustainable development outcomes.</p>	Financial	<p>Political Leadership to Prevent and End Conflicts Invest in Humanity</p>

Core Commitments

Commitment	Core Responsibility
<p>Commit to accelerate the reduction of disaster and climate-related risks through the coherent implementation of the Sendai Framework for Disaster Risk Reduction 2015-2030, the 2030 Agenda for Sustainable Development and the Paris Agreement on Climate Change, as well as other relevant strategies and programs of action, including the SIDS Accelerated Modalities of Action (SAMOA) Pathway.</p>	<p>Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity</p>
<p>Commit to invest in risk management, preparedness and crisis prevention capacity to build the resilience of vulnerable and affected people.</p>	<p>Invest in Humanity</p>

Where did your organization stand on these issues prior to making these commitments

Malteser International has a clear focus on disaster risk reduction & management as well as preparedness with several projects implemented and participation in relevant fora/networks in Germany and internationally. We are aware of the need for such a strategic shift.

Achievements at a glance

So far raising awareness and participation in relevant (I)NGO fora. Initiating and supporting a meta analysis of cost-benefit ratios within DRR programming, published by Aktion Deutschland Hilft (ADH) in 2016:

<https://www.aktion-deutschland-hilft.de/fileadmin/fm-dam/pdf/publikationen/aktion-deutschland-hilft-studie-zur-katastrophenvorsorge-englische-version-english-version.pdf>

Challenges faced in implementation



Financial and also human resource limitations.

Next step to advance implementation in 2017

Continuation of ongoing work.

Tag with other relevant transformations, keywords, initiatives

Keywords

Disaster Risk Reduction

Specific Initiatives

Global Partnership for Preparedness Risk and Vulnerability Data Platform

Agenda for Humanity

4B - Anticipate, do not wait, for crises



5E Diversify the resource base and increase cost-efficiency

Individual Commitments

Commitment	Commitment Type	Core Responsibility
Malteser International commits to adopt the Core Humanitarian Standard (CHS) and International Aid Transparency Initiative Standard, with clear benchmarks for achieving these through the CHS Alliance self-assessment tool.	Policy	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Core Commitments

Commitment	Core Responsibility
Commit to increase substantially and diversify global support and share of resources for humanitarian assistance aimed to address the differentiated needs of populations affected by humanitarian crises in fragile situations and complex emergencies, including increasing cash-based programming in situations where relevant.	Change People's Lives: From Delivering Aid to Ending Need Invest in Humanity

Where did your organization stand on these issues prior to making these commitments

Malteser International used to be a Member of People in Aid and thus is a member of the CHS Alliance. Quality management and assurance had been taken up as part of the internal strategy several years ago.

Achievements at a glance

The work on the CHS self assessment had been started. One staff member had participated in a CHS ToT-Training and there is active participation in relevant German NGO fora for promoting CHS.

How is your organization assessing progress

This is part of the agenda/annual work plan and internal monitoring within our Program as well as Human Resources and Internal Audit Sections.

Challenges faced in implementation

There are human resource limitations.

Next step to advance implementation in 2017

Continuation of ongoing work, including participation in relevant German NGO fora for promoting CHS. Finalization of CHS self assessment.

Tag with other relevant transformations, keywords, initiatives

Keywords

- Accountability to affected people Humanitarian principles

Agenda for Humanity

- 4A - Reinforce, do not replace, national and local systems