



# **Individual Self Reflection 2020 on World Humanitarian Summit Commitments and Initiatives - The Global Fund**



## Stakeholder Information

**Organisation Name**  
The Global Fund

**Organisational Type**  
Foundation

**City and Country where Headquartered**  
Geneva, Switzerland

**Focal Point Name**  
Yasuko Asano

**Region**  
Global

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## 4A Reinforce, do not replace, national and local systems

### Individual Commitments

Commitment	Commitment Type	Core Responsibility
The Global Fund will also invest to build resilience through stronger community and health systems and to address gender-related and human rights barriers to services.	Operational	Change People's Lives: From Delivering Aid to Ending Need

**1. Highlight the concrete actions taken between 1 January – 31 December 2017 to implement the commitments which contribute to achieving this transformation. Be as specific as possible and include any relevant data/figures.**

#### Strengthening national/local leadership and systems

Through the 2017-2022 strategy, the Global Fund set as priorities key points related to building stronger community and health systems, and addressing gender-related and human rights barriers to services. Throughout 2017, countries submitted funding requests for HIV, tuberculosis (TB) and malaria grants addressing key challenges related to these points.

**2. A. How are you measuring progress toward achieving your commitments? Only the categories selected by the organisation will be seen below.**

- Through existing, internal systems or frameworks for monitoring, reporting and/or evaluation.

**B. How are you assessing whether progress on your commitments is leading toward change in the direction of the transformation?**

Each of the points in the commitment are linked to the 2017-2022 strategy which are reported on internally and through Key Performance Indicators (KPIs) and iKPIs linked to the financial and programmatic performance of grants. Improvements in the absorption and programmatic performance of countries classified as Challenging Operating Environment (COE) will be an indicator or progress.

**3. A. Please select no more than 3 key challenges faced in implementing the commitments related to this transformation. Only the categories selected by the organisation will be seen below.**

- Data and analysis  
 Gender and/or vulnerable group inclusion  
 Multi-stakeholder coordination

**B. How are these challenges impacting achievement of this transformation?**

Without coordination across sectors it is challenging to reach vulnerable populations, especially in areas with access constraints or in urban displacement settings. A lack of available data makes it equally challenging to determine gaps and strategically prioritize a response.

**4. Highlight actions planned for 2018 to advance implementation of your commitments in order to achieve this transformation.**

- A workshop in Western Africa with a focus on Gender Based Violence in fragile settings in planned for Q3-Q4 of 2018
- Liaising with UNHCR and IOM on integrating refugee and migrant issues into Global Fund programming for better coverage.
- Thematic review of gender and human rights in Challenging Operating Environments, followed by an action plan.

**5. What steps or actions are needed to make collective progress to achieve this transformation?**

- Data sharing on refugees, migrants and IDPs so that these can be integrated into the National Strategic Plans used to develop Global Fund concept notes, which would result in more accurate quantification and coverage of these populations for the three diseases.
- Collaborative work with UNHCR and IOM to include refugees/IDPs/migrants in national planning.

**6. List any good practice or examples of innovation undertaken individually or in cooperation with others to**



**advance this transformation.**

In Uganda, the Global Fund, UNHCR and the government (principal recipient of grant funds) worked together to create a proposal that identified the needs of refugees in the country across the three diseases for 2018-2020.

**Keywords**

Displacement, Gender, Local action, Migrants, Urban



## 4C Deliver collective outcomes: transcend humanitarian-development divides

### Individual Commitments

Commitment	Commitment Type	Core Responsibility
The Global Fund commits to a more flexible, innovative and partnership-based approach to supporting challenging operating environments make progress against HIV, TB and malaria.	Partnership	Change People's Lives: From Delivering Aid to Ending Need
The Global Fund will continue to invest resources to increase coverage of HIV, TB and malaria preventive and therapeutic services, to reach key and vulnerable populations, and to save lives.	Financial	Change People's Lives: From Delivering Aid to Ending Need

**1. Highlight the concrete actions taken between 1 January – 31 December 2017 to implement the commitments which contribute to achieving this transformation. Be as specific as possible and include any relevant data/figures.**

#### Joined-up humanitarian-development analysis and planning towards collective outcomes

1. The Global Fund established internal mechanisms for portfolios classified as Challenging Operating Environments to request flexibilities, adapting the Global Fund model to these contexts. In some cases, this sped up the approval process with the aim of allowing implementers to have timely responses in humanitarian settings. At the end of 2017, 29 flexibilities had been requested and approved by senior management, ranging from budget adaptations to verification and reporting mechanisms.
2. The Global Fund engaged a number of development and humanitarian partners in 2017 in efforts of finding synergies across organizations and bridging the humanitarian-development divide. The following are some examples: A framework with UNHCR was signed, targeting countries that host refugees. Discussions with ICRC were launched on service delivery in areas with high access constraints and HIV/ tuberculosis (TB) prevention/treatment in detention centers. Along with partners, the Global Fund is working on streamlining refugee and migrant needs into Global Fund mechanisms.

#### Other-4C

1. The Global Fund allocated USD 20 million to an Emergency Fund for the 2017-2019 Global Fund allocation period. The purpose of the Emergency Fund is to allow for continuation of services to fight HIV, TB, and malaria in emergencies, when reprogramming grants does not allow for a timely response. Of these, USD3.5M were used for malaria commodities to treat refugees in Uganda.
2. The 25 Global Fund portfolios classified as Challenging Operating Environments received an allocation for the 2017-2019 to support HIV, TB and malaria programs and to build resilient and sustainable systems for health. Allocations to countries are based on a formula that accounts for a country's disease burden and economic capacity, and refined to account for contextual factors through a qualitative adjustment process. Grant activities are based on what is needed to fight the diseases in the country, and coverage includes vulnerable populations, including migrants and refugees.

**2. A. How are you measuring progress toward achieving your commitments? Only the categories selected by the organisation will be seen below.**

- Through existing, internal systems or frameworks for monitoring, reporting and/or evaluation.

**B. How are you assessing whether progress on your commitments is leading toward change in the direction of the transformation?**

The commitments are in the Board approved Challenging Operating Environment (COE) policy, which codifies the Global Fund's approach to fragile states, and is also captured in the 2017-2022 strategy. Progress on implementation is reported to the Board, including improvement on the financial and programmatic performance of the COE portfolios.

**3. A. Please select no more than 3 key challenges faced in implementing the commitments related to this transformation. Only the categories selected by the organisation will be seen below.**

- Funding modalities (earmarking, priorities, yearly agreements, risk aversion measures)  
 Institutional/Internal constraints  
 Multi-stakeholder coordination



## **B. How are these challenges impacting achievement of this transformation?**

Working with development and humanitarian partners at country level is crucial to maintaining coverage in hard to reach areas or where humanitarian agencies have stronger expertise, coordinating and information sharing. At the global level, donor appetite for risk needs to be clearly defined as work in fragile settings calls for taking higher risks.

## **4. Highlight actions planned for 2018 to advance implementation of your commitments in order to achieve this transformation.**

- Partnerships: Formal agreements are underway with humanitarian partners on how to collaborate in fragile settings. A support team is working to formalize participation of humanitarian actors in Country Coordinating Mechanisms (CCM) and vice versa, participation in non Global Fund coordination bodies.
- Flexibilities: Portfolios will work on requesting adaptations to the implementation model that drive impact and remove barriers to accessing services, facilitate last-mile delivery, and identify alternative implementing actors.

## **5. What steps or actions are needed to make collective progress to achieve this transformation?**

- Formalize participation of refugees, migrants, or organizations that represent these populations in the CCM and other coordinating mechanisms.
- In reviewing the Emergency Fund, maintain its agility in reporting and the application process.
- Through knowledge sharing, help Global Fund country teams think innovatively about challenges faced within the portfolios.
- Sharing of data on migrant and refugees by leading agencies would facilitate integration of their needs in national planning.

## **Keywords**

Displacement, Humanitarian-development nexus